

Puget Sound Partnership and Recovery Implementation Technical Team 2010 Three Year Work Program Review Island Watershed

Introduction

The 2010 Three-Year Work Program Update is the fifth year of implementation since the Recovery Plan was finalized in 2005. The Puget Sound Partnership, as the regional organization for salmon recovery, along with the Recovery Implementation Technical Team (RITT), as the NOAA-appointed regional technical team for salmon recovery, perform an assessment of the development and review of these work programs in order to be as effective as possible in the coming years.

These work programs are intended to provide a road map for implementation of the salmon recovery plans and to help establish a recovery trajectory for the first three years of implementation.

In April 2010, two of the fourteen watershed chapter areas submitted early three-year work program updates on accomplishments, status of actions, and proposed actions that built on the work programs since 2006. The remaining twelve watershed chapter areas submitted their three-year work program updates in May 2010, with one submitting in June 2010.

The feedback below is intended to assist the watershed recovery plan implementation team as it continues to address actions and implementation of their salmon recovery plan. The feedback is also used by the RITT, the Recovery Council Work Group, and the Puget Sound Partnership to inform the continued development and implementation of the regional work program. This includes advancing on issues such as adaptive management, all H integration, and capacity within the watershed teams. The feedback will also stimulate further discussion of recovery objectives to determine what the best investments are for salmon recovery over the next three years.

Guidance for the 2010 work program update reviews

Factors to be considered by the RITT in performing its technical review of the Update included:

- 1) *Consistency question*: Are the suites of actions and top priorities identified in the watershed's three-year work plan/program consistent with the hypotheses and strategies identified in the Recovery Plan (Volume I and II of the Recovery Plan, NOAA supplement)?
- 2) *Pace/Status question*: Is implementation of the salmon recovery plan on-track for achieving the 10-year goal(s)? If not, why and what are the key priorities to move forward?
- 3) *Sequence/Timing question*: Is the sequencing and timing of actions appropriate for the current stage of implementation?
- 4) *Next big challenge question*: Does the three-year work plan/program reflect any new challenges or adaptive management needs that have arisen over the past year?

Watersheds were also provided with the following four questions, answers to which the Recovery Council Work Group and the Partnership ecosystem recovery coordinators assessed in performing their policy review of the three-year work program:

- 1) *Consistency question*: Are the suites of actions and top priorities identified in the watershed's three-year work plan/program consistent with the needs identified in the Recovery Chapter (Volume I and II of the Recovery Plan, NOAA supplement)? Are the suites of actions and top priorities identified in the watershed's three-year work plan/program consistent with the Action Agenda?
- 2) *Pace/Status question*: Is implementation of salmon recovery on-track for achieving the 10-year goals?
- 3) *What is needed question*: What type of support is needed to help support this watershed in achieving its recovery chapter goals? Are there any changes needed in the suites of actions to achieve the watershed's recovery chapter goals?
- 4) *Next big challenge question*: Does the three-year work program reflect any new challenges or adaptive management needs that have arisen over the past year either within the watershed or across the region?

Review

The following review consists of four components: a regional technical review that identifies and discusses technical topics of regional concern; a watershed-specific technical review focusing on the specific above-mentioned technical questions and the work being done in the watershed as reflected by the three year work plan; a regional policy review that identifies and discusses policy topics of regional concern; and a watershed-specific policy review focusing on the specific above-mentioned policy questions and the work being done in the watershed as reflected by the three year work plan. These four components are the complete work plan review.

I. Puget Sound Recovery Implementation Technical Team Review

The RITT reviewed each of the fourteen individual watershed chapter's salmon recovery three-year work program updates in May and June 2010. The RITT evaluated each individual watershed according to the four questions provided above. In the review, the RITT identified a common set of regional review comments for technical feedback that are applicable to all fourteen watersheds, as well as watershed specific feedback using the four questions. The regional review, along with the watershed specific review comments, are included below.

Regional Technical Review: 2010 Three-Year Work Plans – Common Themes

In addressing the review questions at the watershed level, as outlined above, the RITT also noted general comments common to all watersheds within the region. Four of these region-wide themes are listed below.

1. H-Integration

The work plans continue to emphasize habitat restoration projects for understandable reasons. However, salmon recovery also requires habitat protection, and hatchery and harvest management actions. **H-integration** has been considered in a number of watersheds by assessing progress towards plan goals in all of the H's. New projects using EPA funds to specifically address habitat protection for some watersheds came about because an overview of progress in all H's showed that habitat protection had received less attention than the other H's. It is important for all watersheds to assess how the work in each H will affect and be affected by the other H's. For example, do exploitation rate ceilings in harvest management provide sufficient fish to take advantage of newly restored habitat; is progress in restoring one type of habitat negated by the loss of the same kind of habitat due to inadequate protection? These kinds of questions will be an important component of adaptive management. Therefore, it would be advantageous to address them in subsequent 3-year work plans.

A challenge that still has not been met in most watersheds is to coordinate actions in all H's to the same set of hypotheses and strategies that underlie the watershed's recovery plan chapter. For example, it should be clear how a hatchery program set up to supplement production addresses the limiting factors for that watershed in a fashion complimentary to the habitat restoration and protection work in the same watershed. It is important to keep in mind that actions in all H's are aimed at moving the populations towards recovered levels of the same set of VSP parameters. Therefore, it would be advantageous for the managers of all the H's to work with each other towards a common vision of how their actions, in combination, will achieve this recovery.

Six steps of H-integration were suggested at a Shared Strategy workshop in 2006 to help groups begin this process). Some watersheds are working through them in a systematic fashion. We continue to support these steps as useful guidance for assuring that all H's are part of each watershed's recovery plan implementation.

1. Identify the people needed to participate, covering all Hs. Bring them into the process.
2. Gain a common understanding of how the H's influence the salmon system.
3. Agree upon common goals for improving salmon.
4. Select a suite of complimentary actions covering the Hs that address the goals (these should then be placed in the work plans).
5. Document implementation of actions and expected outcomes (in work plans).
6. Monitor, report, and adjust (adaptive management!).

2. Adaptive Management

One of the biggest challenges that the RITT has consistently identified for implementing the Puget Sound Chinook Recovery Plan is the development of realistic, useful, and applicable **adaptive management plans** at the watershed level. The Recovery Plan identified these as the key tool for addressing the scientific uncertainties inherent in the

plan, yet developing this tool remains a challenge in 2010. To help identify needs, to provide a consistent template for planning and prioritizing monitoring, to develop a process for refining short-term objectives and 10-year goals, and to increase the technical capacity of the watersheds to complete these plans, the RITT began working with three watersheds – San Juan Islands, Skagit, and Hood Canal - using the Open Standards conservation planning approach with the intent of expanding the work sequentially to other watersheds. As this work began, however, watersheds that did not want to wait for the RITT asked that it develop a template that they could use to prepare for RITT involvement. The template will be completed by July 1, 2010. The RITT will continue to work with watersheds on developing adaptive management plans using this template under a revised time table. Although RITT support will be available to each watershed, the process of building the adaptive management and monitoring plans will still demand time, commitment, and resources from the watershed leads, planners and implementers of actions associated with the Recovery Plan.

3. Climate Change

Climate change is expected to affect the fundamental aquatic and terrestrial processes that control the quality and quantity of habitats for Pacific salmon. This change is the subject of global and regional research, modeling, and planning. For the RITT, Puget Sound Partnership, watershed groups, and other salmon recovery entities, climate change is likely to become a core issue when considering the types and designs of restoration efforts. Specific watershed-scale planning guidance regarding the effect of climate change on salmon and their habitats will require additional study. However, empirical data clearly demonstrate rising air temperatures in the Pacific Northwest during the 20th century, and regional climate models predict that this trend will continue. Resulting changes can be expected in watershed hydrology (magnitude and timing of peak and base flows), stream and ocean temperatures, ocean currents and coastal circulation, salinity gradients, sea level, and biological diversity. Salmon production is intimately linked with many of these variables.

As ecosystem processes and functions respond to climate change, adaptive strategies will need to be developed to mitigate and compensate in the implementation of salmon recovery efforts. The Puget Sound Chinook Recovery Plan and accompanying NOAA Supplement both indicate that climate change impacts on salmon need to be considered in evaluating recovery. The NOAA Supplement also identifies climate change as one of several “specific technical and policy issues for regional adaptive management and monitoring.” To this end, the RITT will work with watershed groups, Puget Sound

Partnership, and other stakeholders to develop of adaptive management plans that address climate change.

The following online references synthesize various agencies' efforts at understanding the potential impacts of climate change on natural resources in Washington State:

- University of Washington Climate Impacts Group. 2009. The Washington climate change impacts assessment: Evaluating Washington's future in a changing climate. <http://cses.washington.edu/cig/res/ia/waccia.shtml>
- University of Washington Climate Impacts Group. 2010. Hydrologic climate change scenarios for the Pacific Northwest Columbia River basin and coastal drainages. <http://www.hydro.washington.edu/2860/>
- Lawler, J.J. and M. Mathias. 2007. Climate change and the future of biodiversity in Washington. Report prepared for the Washington Biodiversity Council. <http://www.biodiversity.wa.gov/documents/WA-Climate-BiodiversityReport.pdf>
- National Wildlife Federation. 2009. Setting the stage: Ideas for safeguarding Washington's fish and wildlife in an era of climate change. http://wdfw.wa.gov/wlm/cwcs/nwf_climatechange09.pdf

For a comprehensive listing of resources regarding climate change impacts, preparation, and adaptation, see the Washington Department of Ecology website:

http://www.ecy.wa.gov/climatechange/ipa_resources.htm.

4. Protection of Ecosystem Functions

An important element of recovering salmon in Puget Sound is the protection of existing habitat. Adequate protection of salmon habitat in Puget Sound continues to be an issue in all watersheds and continued degradation is noted throughout the area. While habitat restoration is relatively easy to implement by watersheds, given funding, protection of existing habitat is reliant on local regulations and their enforcement. Many regional policy drivers impact salmon habitat, including the Shoreline Management Act, Growth Management Act, National Marine Fisheries Service's Biological Opinion on the Federal Emergency Management Agency's implementation of the National Flood Insurance Program, and the Army Corps of Engineers' revised levee vegetation management policy. These regulations address many of society's concerns about the environment, but not necessarily salmon recovery first and foremost. Stakeholders in salmon recovery

(e.g., the watershed groups, PSP, and RITT) need to develop ways to provide the technical input for integrating, to a greater extent, actions that promote salmon recovery into these local and regional decisions and regulations affecting salmon habitat.

Watershed Specific Technical Review: Island Watershed

1. Are the suites of actions and top priorities identified in the watershed's three year work plan/program consistent with the hypotheses and strategies identified in the Recovery Plan (Volume I and II of the Recovery Plan, NOAA supplement)?

In general, the actions identified in the three-year work plan are consistent with the hypotheses and strategies offered in the watershed recovery chapter in support of Island watershed four stated goals:

Goal 1 – Over the long-term, achieve a net increase in salmon habitat through protection, enhancement, and restoration of naturally functioning ecosystems that support self-sustaining salmon populations and the species that depend on salmon.

Goal 2 – Develop an understanding of habitat functions and the distribution of forage fish species, salmonids, and marine mammals in WRIA 6.

Goal 3 – Engage an informed community in identifying, protecting, enhancing, and restoring salmon-supporting ecosystem processes and habitats.

Goal 4 – Cultivate a supportive environment for salmon recovery by supporting policies that protect salmon habitats; advocating for adequate program staffing; encouraging cross-sector and public-private partnerships; pursuing adequate, reliable funding; and implementing effective project and program evaluations.

Island County has planned actions related to Goal 1, including restoration and voluntary protection through acquisition, but they are not yet able to evaluate whether they are achieving Goal 1 as the monitoring component is yet to be developed.

Habitat restoration in the recent past included restoring over 200 acres of Tier 1 nearshore habitat and removal of 234 derelict fishing nets. Restoration work over the next three years is planned but a large (>\$1.5 million) funding gaps exists. Actions for habitat protection through acquisition appear to be only conceptual for this 3 year planning window.

Habitat protection through regulation is planned to be advanced by budgeting support of salmon recovery staff/resources into the updating process of Island County's SMP which is on pace to be complete in 2012. The narrative talks about the importance of salmon recovery technical personnel communicating with county planning staff to propose better habitat protection through the SMP based on new data or new applications of science. This is a good example of integrating the needs of salmon recovery to an existing regulatory process. RITT commends Island County on this effort and hopes the outcome advances habitat protection. However, it is unknown whether the SMP update will result in improved habitat protection over current regulations. That evaluation will be done when the SMP update has been completed.

2. *Is the implementation of the salmon recovery plan on-track for achieving the 10-year goal(s)? If not, why not and what are the key priorities to move forward?*

It is difficult to answer if Island watershed is on track for achieving the 10 year goals, as there are no quantitative ten-year goals in their plan. It is doubtful, however, that all actions in the plan are on an implementation pace consistent with 10-year expectations.

Significant restoration and protection through acquisition projects have been done in recent years however there is an apparent delay in implementing new acquisition projects for this 3 year planning window. These activities are contributing to Goal 1. It is currently not possible to compare the habitat gains with potential habitat losses to determine whether there is a net increase without an operational monitoring program. It is possible that an operational monitoring program can be in place with initial monitoring results by the 10 year mark.

3. *Is the sequencing and timing of actions appropriate for the current stage of implementation?*

Sequencing and timing of actions related to habitat restoration (concept, feasibility, design, monitoring) and habitat protection through acquisition are appropriate. The addition of a project development subcommittee of the TAG is helpful. A priority to focus on monitoring and adaptive management is appropriate.

A similar sequencing process for drift cell based habitat protection was developed for identifying parcel-by-parcel scale protection and restoration strategies for implementation. This work is in progress and RITT is interested in the findings/basis of these studies/assessments and what specific protection actions are/will be implemented. This approach may be a good model for other watersheds to help further elements of habitat protections.

4. *Does the three-year work plan/program reflect any new challenges or adaptive management needs that have arisen over the past year?*

The watershed's stated challenges include those identified in earlier years including: (1) developing a monitoring and evaluation system, and (2) diversifying and strengthening resource base and capacity (i.e., having enough funding and the right people).

It is unclear how sequencing and timing of actions aimed at achieving Goals 3 and 4 help achieve Goal 1. Recently completed and ongoing research to be completed in 2010 (actions in support of Goal 2) could help to refine and quantify Goal 1 for the next 3 year work plan update. Integrating actions for all 4 goals into a single monitoring and adaptive management strategy should also help. This is needed in order to evaluate the effectiveness of each program element and to evaluate status of recovery, making changes in the recovery strategy as necessary to achieve recovery.

II. Policy Review Comments

The Recovery Council Work Group, an interdisciplinary policy team made up of lead policy staff in federal, state, local agencies, as well as a lead policy staff representative from the Northwest Indian Fisheries Commission, evaluated each of the fourteen watershed work plans. In addressing their review questions, outlined above, the interdisciplinary team noted both general comments common to all watersheds within the region, as well as significant advancements and issues needing advancement that are watershed specific and need special attention. The general and watershed specific comments follow below.

Regional Policy Review: 2010 Three-Year Work Plan – Common Themes

The region wants to call attention to the significant amount of work and effort that each of the watershed groups put into updating the three year work plan narratives and spreadsheets. Each year, the watershed groups build off of the previous year's reviews and information, incorporating this into the update. The watershed groups continue to demonstrate an increasing amount of sophistication in implementing the recovery plan, advancing strategically important projects by doing long-term planning, sequencing work, and ultimately prioritizing where funding is focused.

We look forward to continuing to work with watersheds to identify and facilitate high priority projects to move forward and to refine the process and three year work plans.

Adaptive Management and Monitoring

Advancing monitoring and adaptive management remains a high priority both regionally and at the watershed scale. The majority of watersheds continue to indicate that this is a significant, 'next big challenge' in their areas. The NOAA Supplement has identified this gap in the Recovery Plan as a critical weakness. As part of the approval process, NOAA indicated that developing this plan was a requirement.

A coordinated monitoring and adaptive management framework that supports refinement at both the regional and watershed scales is critical to understand the pace and effectiveness of recovery actions. This framework and the resulting programs need to support an integrated approach to recovery implementation tracking, incorporate uncertainties around climate change, and develop or refine recovery plan goals where needed.

The region continues to be committed to supporting watersheds in advancing their efforts to develop and implement a monitoring and adaptive management plan in a way that acknowledges the interaction across habitat, harvest, hatchery, and hydropower management decisions. At the regional scale, several actions have been initiated to advance adaptive management, including:

1. RITT guidance on monitoring and adaptive management
2. RITT/PSP template for monitoring and adaptive management that builds a framework within which each watershed that can connect their monitoring information to other watersheds and the ESU.
3. RITT/PSP coordinated approach to support the development/advancement of monitoring and adaptive management programs in each watershed chapter area.

Significant resources are and will continue to be needed to support involvement in the development of these programs across the Puget Sound and then in the implementation of the programs via focused monitoring funds. Resources need to include having involvement from all sectors of salmon recovery working together: hatchery, harvest, habitat protection, habitat restoration, and hydropower.

Protecting Ecosystem Functions

Preserving options and addressing threats are critical components of recovery implementation both at the local and regional scale. Recovering salmon in Puget Sound requires effective regulatory protection of existing habitat, along with acquisition, incentives, and education and outreach programs around existing land uses. The protection of habitat through these and other approaches remains a high priority.

At this time, there are several opportunities to strengthen the nexus between habitat protection, salmon recovery, and different regulatory mechanisms.

- *Shoreline Master Programs and Critical Area Ordinances*: Local jurisdictions across the Puget Sound are working to update their shoreline master programs, through the Shoreline Management Act, and their critical areas ordinances, through the Growth Management Act. These two regulatory programs are critically important to our collective ability to protect and manage habitat since they address the management of riverine and marine shorelines, streams, wetlands, water recharge zones, and other ecologically important habitats for salmon. There is a strong need to incorporate existing information from the salmon recovery plan and implementation efforts into these regulatory updates in order to strengthen the relationship between land use management and the needs of salmon. Although the watershed groups are not the empowered entity for leading the effort to incorporate information from the salmon plan into the regulatory update, it is the responsibility of everyone involved to support local jurisdictions in adopting the regulations necessary to preserve recovery options for the future. This includes making information accessible as well as understandable within a regulatory context.
- *FEMA's National Flood Insurance Program (NFIP)*: NOAA recently issued a Biological Opinion on FEMA's NFIP, concluding that the program jeopardizes and adversely modifies designated critical habitat for salmon recovery. Since this decision in 2009, there has been a significant amount of concern and conversation about how to respond. Local jurisdictions, along with FEMA, NOAA, PSP, and others, are working to identify a clear path forward for protecting floodplains in terms of ecosystem recovery and human health and well-being. Implementation of an agreed-upon approach to limit the impacts of development in the floodplain will require additional resources at the local and state level and need to be tracked as part of understanding the status of salmon recovery efforts.
- *Army Corps of Engineers Levee Vegetation Management Policy*: A significant amount of riparian habitat sits on top of levees within the floodplains and deltas of the Puget Sound. The Corps' policy requires the removal of vegetation over two inches in diameter. This new levee vegetation management policy removes significant amounts of vegetation, which provide salmon habitat in already degraded riparian areas. A regional response to

this policy is underway and important to continue to support in order to reduce the negative impact for salmon recovery. Numerous entities, including state agencies, local governments, non-profits, tribes, and the Puget Sound Partnership, sent a letter to the Corps urging that this policy be changed to allow for retention of more trees on levees.

Additionally, there are non-regulatory mechanisms that are timely. This includes:

- *Education and Outreach*: Many of the watersheds identified education and outreach programs as an element of their work plans. Working with the public to advance a comprehensive understanding and individual actions associated with recovery is critically important. Advancing programs across the watersheds and that are mutually supportive within the watersheds will help strengthen the effort.
- *Nearshore Technical Assistance*: protection of the nearshore remains a high priority for salmon recovery across the Puget Sound. There are emerging tools and resources available, including technical work from the General Investigation for the Puget Sound nearshore, the monitoring and adaptive management template, and watershed-based prioritization approaches for nearshore. Continuing to advance the thinking around fish utilization and critical nearshore habitats will support a refined approach to protection and balancing different uses along the nearshore.

Focus on salmon recovery

Salmon recovery implementers continue to be pulled in many directions by other mandates. The Puget Sound Partnership and the Policy Work Group recognize that implementation of salmon recovery actions remains a high priority. Maintaining a focus on the priorities in the salmon recovery plan, as described in each watershed chapter plan, will be increasingly challenging, and will require a continued investment of time, resources and support.

Funding

Establishing consistent, reliable funding for capital and non-capital projects to implement the recovery plan chapters continues to be a challenge. It is critically important to fund implementation of the plan, at an adequate level, in order to keep the momentum and focus on recovery. Lack of capacity across member organizations of watershed groups remains a significant limiting factor for advancing recovery objectives. The advancement of H-integration and adaptive management objectives, in particular, call for continued funding to support ongoing coordination and participation.

Balancing Land Uses

The Puget Sound Partnership funded a report, *Obstacles to Implementing Important Capital Project for Salmon Recovery* (Blackmore Consulting, 08/27/09), to identify obstacles for implementing habitat restoration for salmon recovery around the Puget Sound. The report identified the following key obstacles that continue to be a challenge and require significant regional and local resources:

- Balancing working lands, primarily agriculture and working forests, with salmon recovery. This is especially important in the estuaries where both working agriculture and salmon restoration is located.
- Supporting a decision-making approach that incorporates salmon recovery needs, based on the plan, into decisions at the federal, state, and local scale. This is often difficult due

to variable politics and community support but ultimately has a significant impact on our collective ability to complete capital projects on pace to achieve recovery goals

Watershed Specific Policy Review: Island Watershed

Significant Advancements

- The soon to be completion of the Island Watershed protection matrix should help further refine the types of protection necessary for each drift cell unit in Island Watershed. The resources being deployed to develop this tool underscore the timely importance of habitat protection for salmon recovery. The Island Watershed protection matrix could be used as an example across the region for evaluating protection opportunities. The Partnership will be interested to hear how implementation of the recommendations from this tool goes for the watershed.
- SMP updates provide a great opportunity to incorporate salmon recovery into regulatory protection and restoration tools. Initiation of communication between Island County Planning and the Salmon TAG is a great way to operationalize and link regulatory tools with salmon recovery efforts in the watershed. The watershed is doing an excellent job to facilitate this communication early on in the SMP update process.
- Involvement of citizens into science, such as Island watersheds success at using WSU beachwatchers to monitor meaningful data for the salmon recovery effort, can be a model for other areas in the region interested in engaging a broader citizen base in recovery efforts.
- The 2010 three-year work plan update was thorough and provided additional answers to questions raised in the 2009 work plan review. The Island three-year work plan continues to advance key topics for salmon recovery. Engagement with watershed partners for these updates including both the narrative and project list update process, will continue to be important.

Issues Needing Advancing

- Creating an adaptive management and monitoring approach will provide a meaningful mechanism to incorporating new information into salmon recovery and the recovery plan. Developing the adaptive management and monitoring approach will take a focused and concerted effort to get the appropriate watershed partners to the table to work on this project, collect the appropriate data, and to begin the conversations with the RITT. The watershed has taken the critical first steps by allocating grant resources to this work. More resources may be needed in the future.
- Consistent funding for lead entity staff and supporting partners engaged in salmon recovery continues to be a significant need in Island watershed as well as the region.
- Within Island watershed there are great efforts being made to integrate across programs, entities, and topics. There is also a need to continue to advance integration of elements in the salmon recovery plan, including research needs, education/outreach program, and habitat protection, and other H's. These items can help create a conversation grounded in previous salmon recovery work to help inform other integration efforts.

- A large component of the Island recovery plan is education and outreach. It is critical to support public engagement and outreach that is focused on the most important issues for salmon recovery and tailored to the appropriate audiences using social science strategies such as social marketing. As mentioned in the 3-year work plan update, it is important to develop a strategic plan for public engagement and outreach. The watershed may find it helpful to develop this strategic plan to distinguish between
 - outreach activities intended to build public awareness and involvement surrounding planning processes,
 - outreach activities that are designed to educate the public about the salmon resource, and
 - activities that are designed to promote specific behaviors and best management practices.

It is helpful if the education and outreach strategic plan clearly articulates the specific objectives of the outreach effort(s), the intended audience, what is expected of the audience to do as a result of these efforts, and how the watershed will evaluate whether or not your efforts achieved your objective. Opportunities exist to link this salmon recovery effort in the Puget Sound Partnerships public engagement strategy and networks such as Whidbey Eco Network and the Snohomish Camano Eco Network.